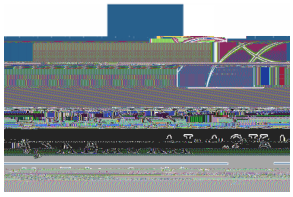

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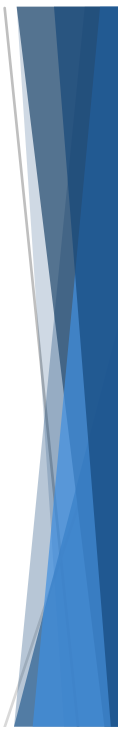
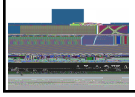
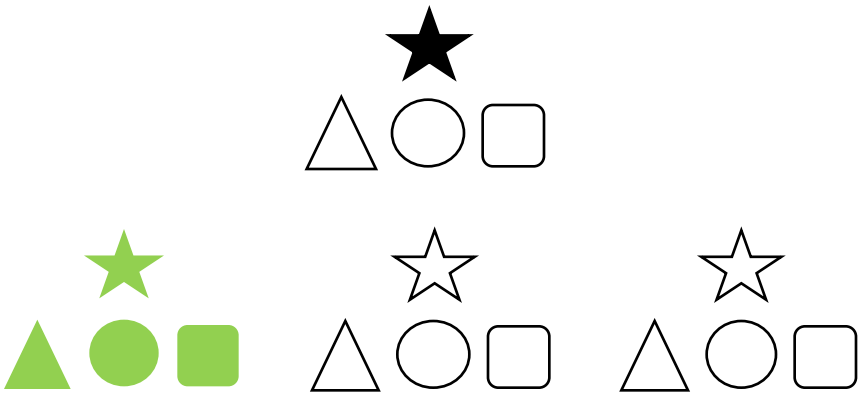


Option 1 – Consolidation at a Single University

A fully integrated research leadership and administration office at a single University that serves the entire system. This would be under a single senior research administrator for all Universities



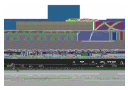
Option 1 – Consolidation at a Single University

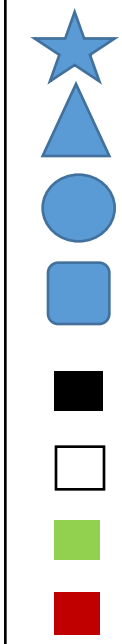


Pros and Cons of Option 1 - Consolidation

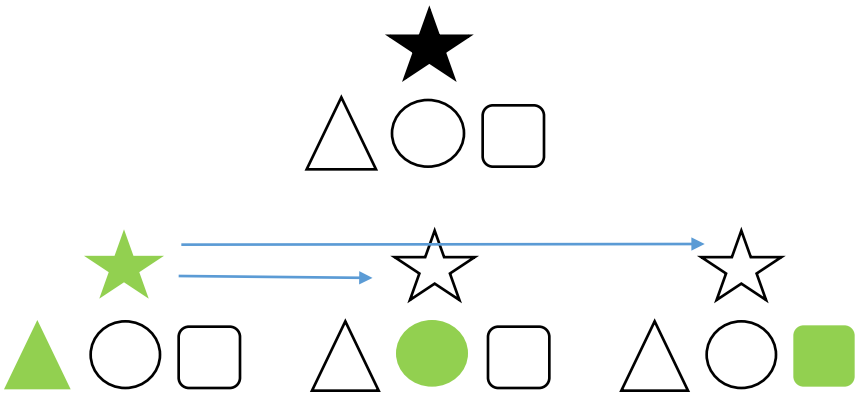
1.

1. Decreases face to face interactions for researchers
2. Loss of skill sets at a given University
3. Increased processing time
4. Staff resistance to moving
5. Higher risk of compliance issues due to lags and lapses in communication from projects to administration



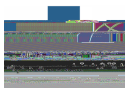


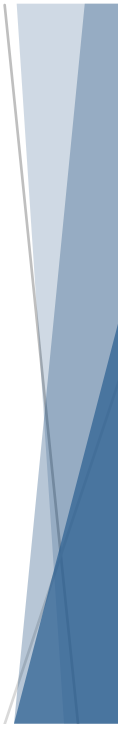
Option 2 – Consolidate Functions and Distribute to Multiple Universities

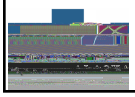


Pros and Cons of Option 2

1. Potential duplication at the campus level creating shadow systems and processes
2.







Option 6 – Consolidation at Statewide

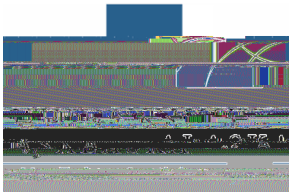
Pros and Cons of Option 6

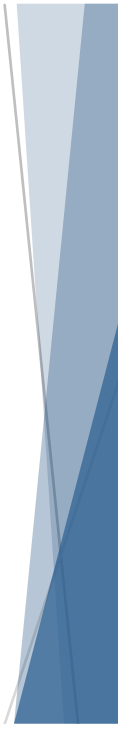
Pros

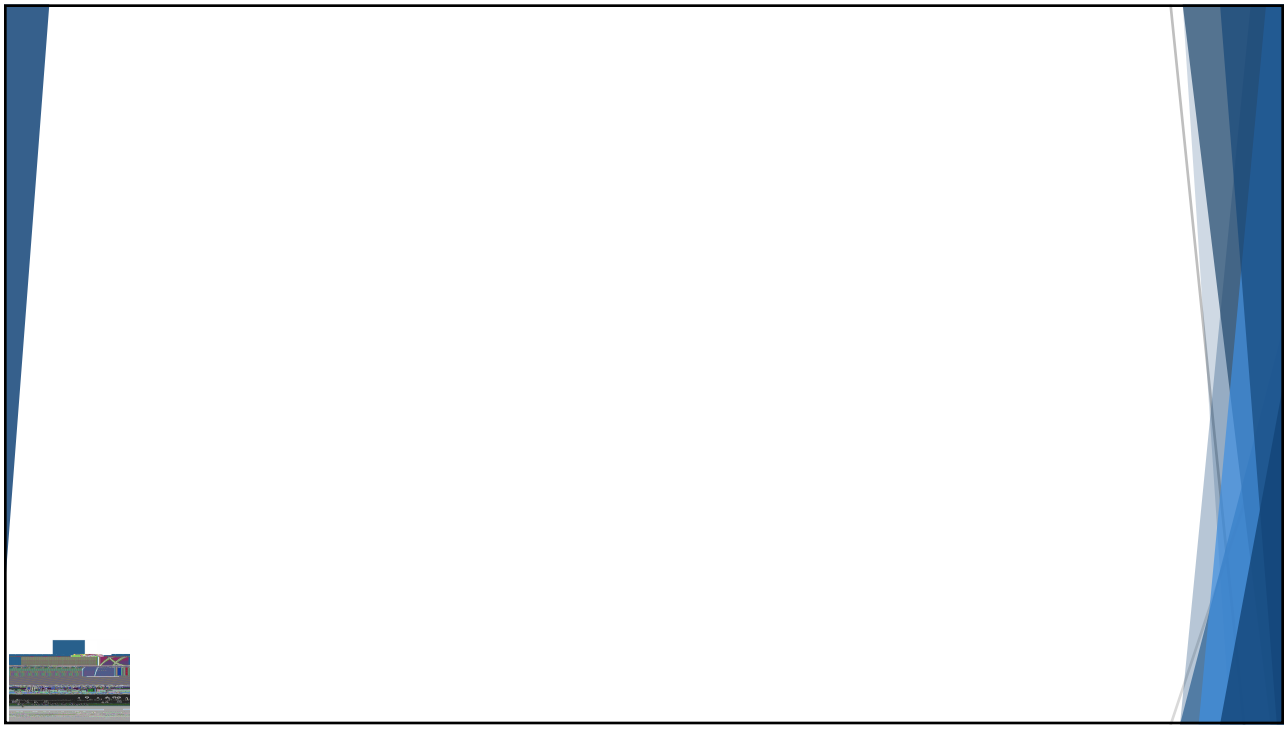
1. Has the possibility of being viewed as more fair than Option 1

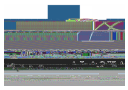
Cons

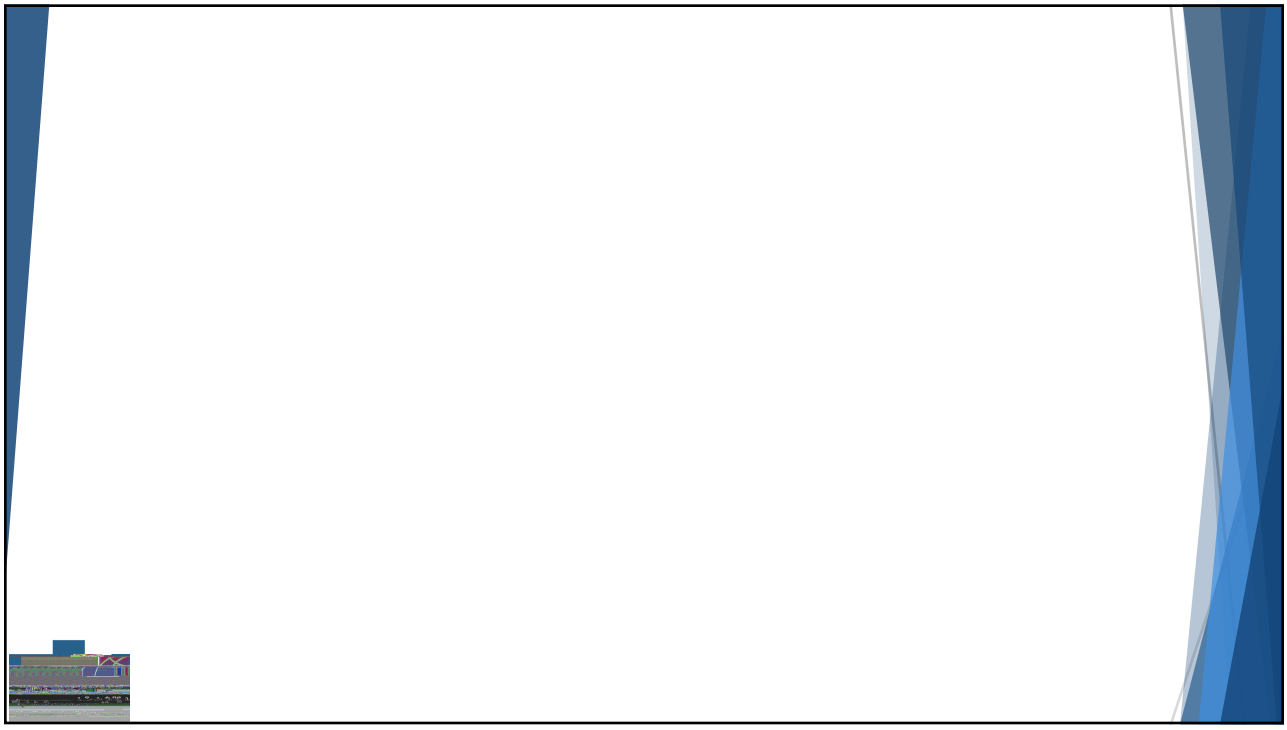
1. Risk of research administration being less responsive to campus where the research is conducted
2. Loss of skill sets at all Universities
3. UA Statewide has limited experience in research administration
4. Does not respond to committee's charge

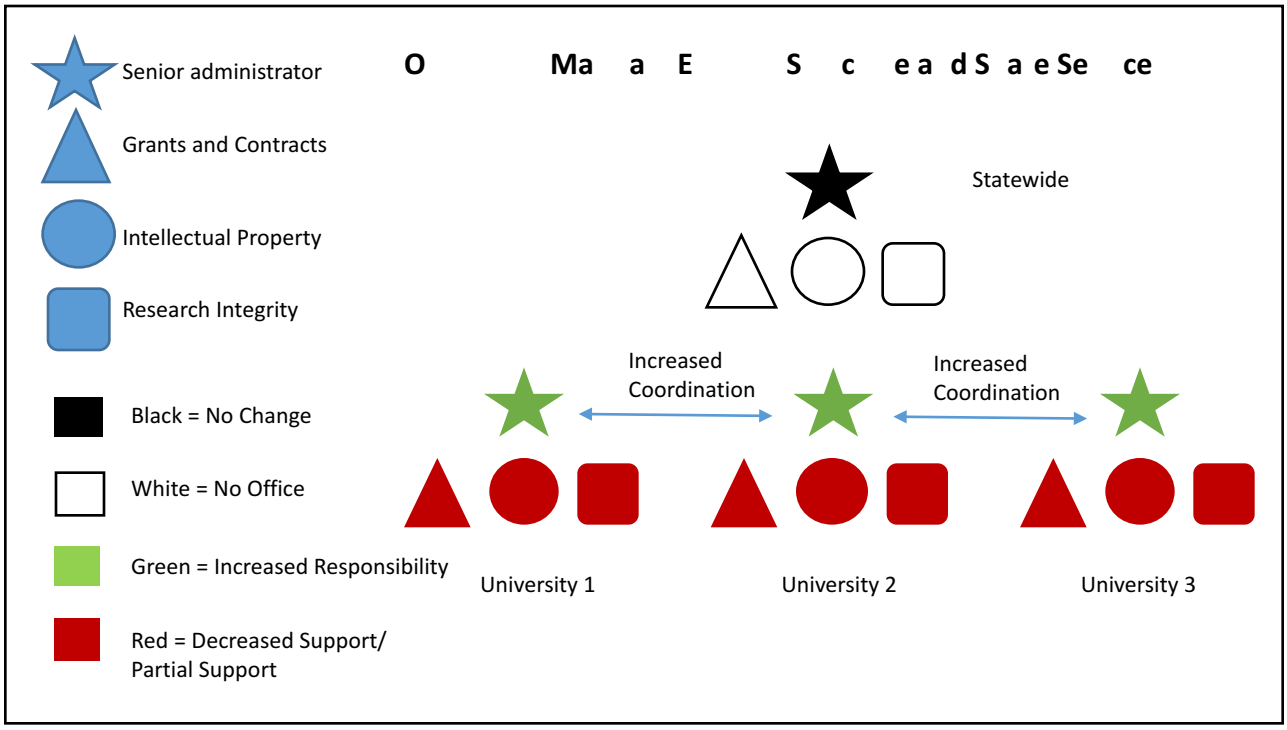


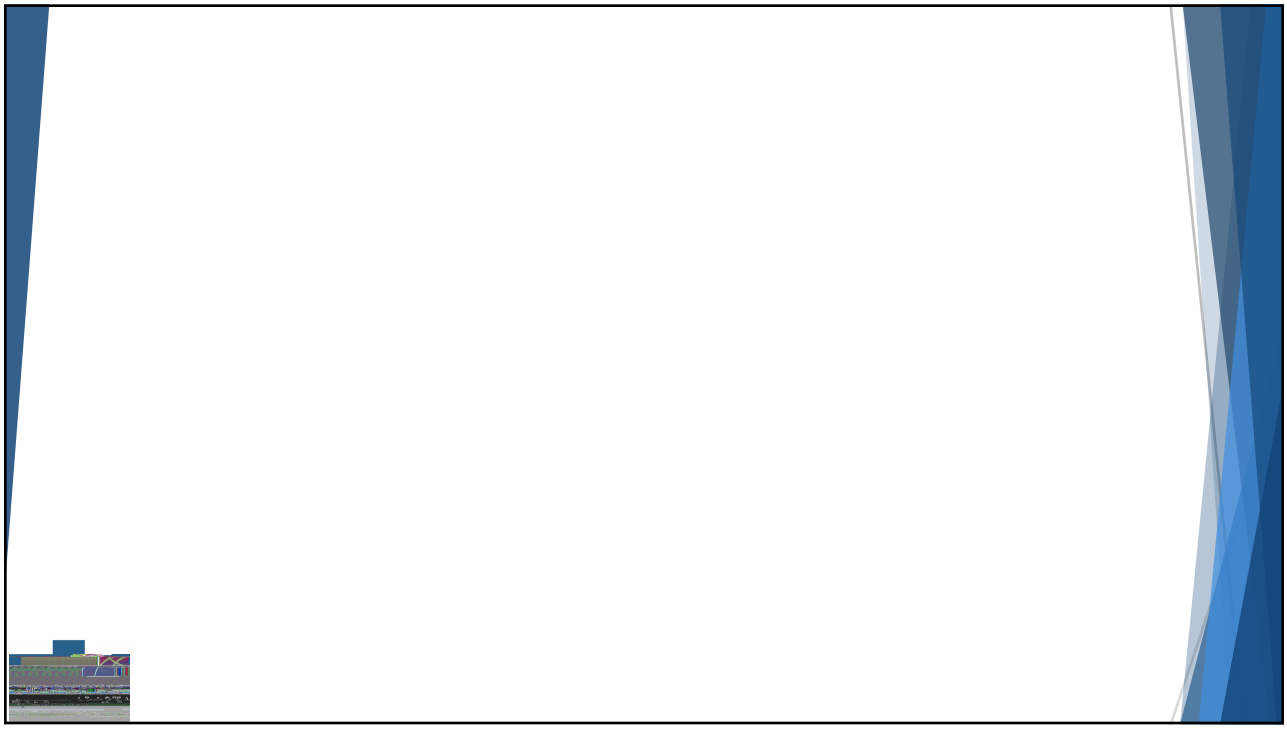


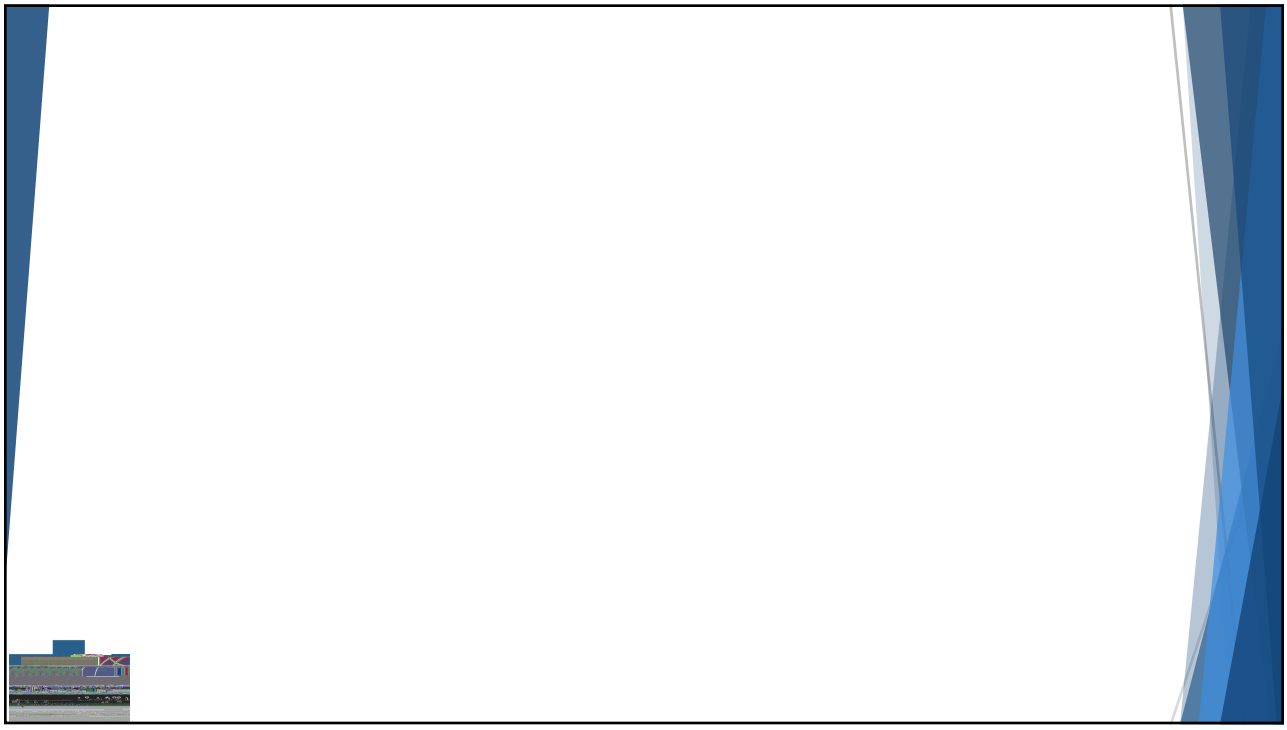


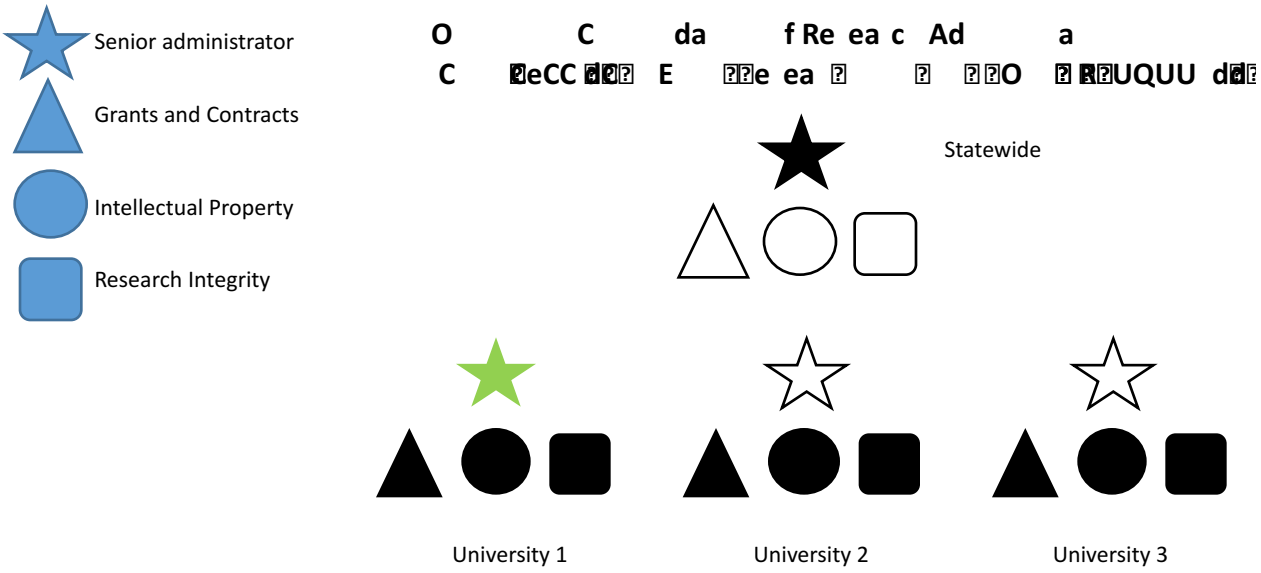





Senior administrator
Grants and Contracts
Intellectual Property
Research Integrity
Black = No Change
White = No Office
Green = Increased Responsibility
Red = Decreased Support/
Partial Support
Statewide
Increased
Coordination
Increased
Coordination
University 1
University 2
University 3






Senior administrator
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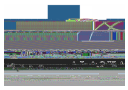

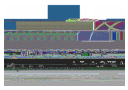

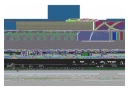

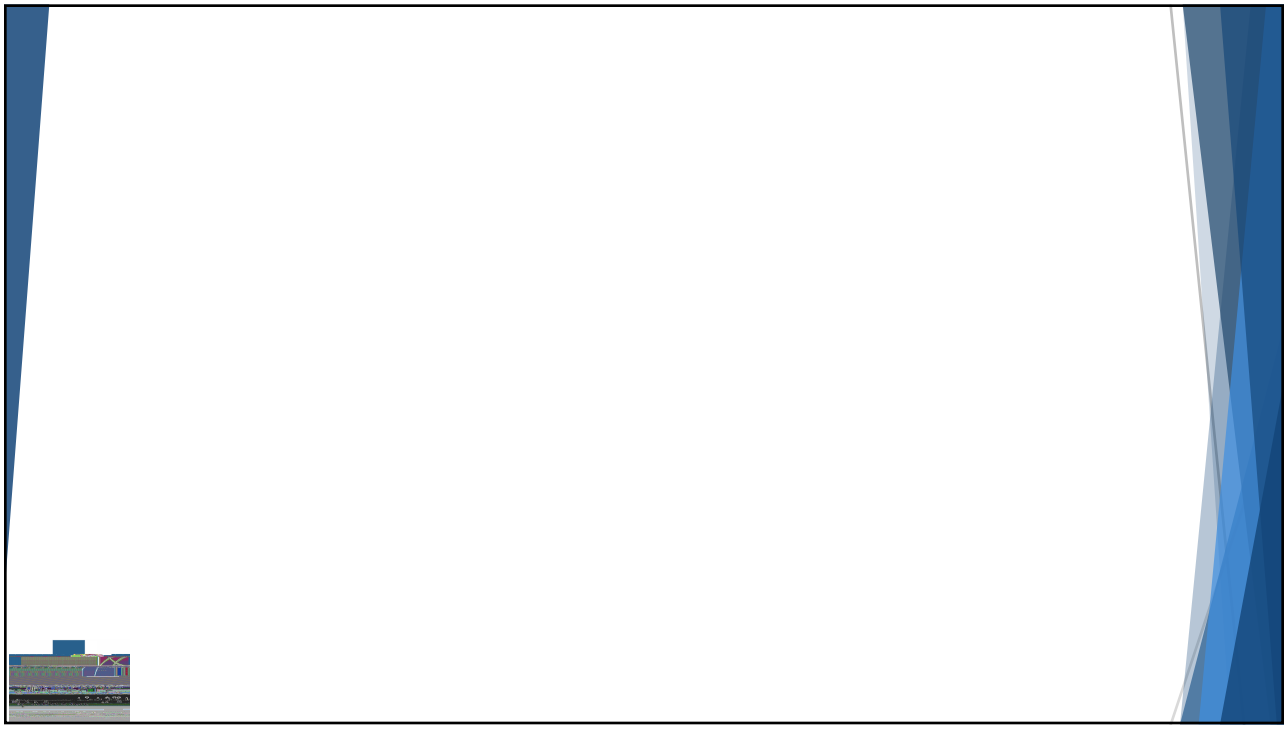

External Environmental Factors & Growing Trends Impacting Research Administration:

- Growing and evolving institutional portfolio for extramural funding
- Increased complexity in federal and other sponsor requirements
- Focus on interdisciplinary and collaborative research, which involves coordinating research administration needs between various departments and centers
- Sponsors' increased expectations of high accountability by research institutions
- Increased federal audit activities at higher education institutions
-

Potential Models:

UA Strategic Pathways - Research Administration (RA)										
Primary/Central Research Administration										
TEMPLATE - DRAFT 2.0		FY17 Continuation Budget Figures as of July 2016				Research Administration (RA) Role				

UA Primary/Central Research Administration Offices	FTE Snapshot as of April 2016*	State Appropriation (General Funds)	Indirect Cost Recovery